

THARAKA NITHI COUNTY GOVERNMENT



**DEPARTMENT OF FINANCE, ECONOMIC PLANNING, REVENUE AND
RESOURCE MOBILIZATION**

BUDGET IMPLEMENTATION REVIEW REPORT

1ST QUARTER

FY 2024/25

October 2024

PREFACE

I am honored to present the First quarter County Government Budget Implementation Review Report (CBIRR) for FY 2024/25. This report presents the progress made in budget implementation by the County for the period 1st July 2024 to 30th September 2024. The analyses and information presented in this report is based on financial reports submitted by various departments to the County Treasury, the approved County Government budget, and the report generated from the Integrated Financial Management Information System (IFMIS). The analyses and findings are anchored on provisions of the Constitution of Kenya 2010, the Public Finance Management (PFM) Act, 2012, and best practice in public financial management. The report also highlights the achievements and challenges encountered during the reporting period and further contains recommendations to address the challenges.

Preparation of this report has been made possible by the concerted efforts of the staff from the County departments and the County Treasury. As such, I am particularly, grateful to the staff in the Budget office and the County Treasury for their contribution towards the preparation of this report.

This report is intended to inform stakeholders, policy makers, analysts, and members of the public on the status of the County budget implementation. I urge all readers to continually take interest in budget implementation and implore the County departments to publicly avail information on budget implementation to enhance accountability and openness in the use of public resources.



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COUNTY EXECUTIVE COMMITTEE MEMBER

FINANCE AND ECONOMIC PLANNING

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1.0 Overview of FY 2024/25 Budget

The Tharaka Nithi County approved FY 2024/25 budget is Kshs.6.48 billion. It comprised Kshs.2.38 billion (37 per cent) and Kshs.4.10 billion (63 per cent) allocations for development and recurrent programmes, respectively. The budget estimates represent an increase of Kshs. 159.98 million (3 per cent) from the FY 2023/24 budget, which comprised a development budget of Kshs.2.52 billion and a recurrent budget of Kshs.3.80 billion.

Tharaka Nithi County Government budget is financed from different sources of revenue. These include Kshs.4.53 billion (70 per cent) expected from the National Government as the equitable share of revenue raised nationally, Kshs.1.50 billion (23 per cent) as additional allocations/conditional grants, a cash balance of Kshs.0 million (0.0 per cent) brought forward from FY 2023/24, and Kshs.450 million (7 per cent) generated as gross own source revenue. The

own-source revenue includes Kshs.165 million (3 per cent) as Appropriations-in-Aid (A-I-A)/Facility Improvement Fund (revenue from health facilities) and Kshs.285 million (4 per cent) as ordinary own-source revenue. A breakdown of the additional allocations is shown in Table 1

2.0 Revenue Performance

In the first quarter of FY 2024/25, the County received a total of Kshs.908.20 million to fund recurrent and development activities. The equitable share from the national government was Kshs.372.15 million. Additional allocations from government and development partners were Kshs.0 million, and its own-source revenue (OSR) collection was Kshs.78.35 million. In addition, the County had a cash balance of Kshs.107.44 million from FY 2023/24. Also, the County had an equitable share balance for FY 2023/24 (June 2024) that was disbursed in July 2024.

Analysis of the total OSR collection of Kshs. 78.35 million indicates that it included Appropriations in Aid (AIA)/Facilities Improvement Financing (FIF) of Kshs.37.42 million and Kshs.40.94 million as ordinary OSR. Table 1. summarises the total revenue available to the county government during the first quarter of FY 2024/25.

Table 2. Tharaka Nithi County, Revenue Performance in the First Quarter of FY 2024/25

| S/No | Revenue | Annual Budget Allocation (in Kshs) | Actual Receipts (in Kshs.) | Actual Receipts as Percentage of Annual Allocation (%) |
|------------------|---|------------------------------------|----------------------------|--|
| A. | Equitable Share of Revenue Raised Nationally | 4,534,480,732 | 372,149,960 | 8 |
| Sub Total | | 4,534,480,732 | 372,149,960 | 8 |
| B | Conditional Grants | | | |
| 1 | Danida | 6,045,000 | | 0 |

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| | | | | |
|------------------|--|---|-----------------------------------|---|
| 2 | Other Conditional Grants/CHP National Grant | 29,730,288 | | 0 |
| 3 | Supplement of Construction | 28,000,000 | | 0 |
| 4 | National Agricultural Value Chain Development Project (NAVCDP) | 151,515,152 | | 0 |
| 5 | Kenya Informal Settlement Programme | 168,945,347 | | 0 |
| 6 | Emergency Locust Response Project (ELRP) | 104,600,000 | | 0 |
| 7 | IDA – FLOCCA: Institutional Support | 11,000,000 | | 0 |
| 8 | IDA – FLOCCA: Resilient Investment | 135,000,000 | | 0 |
| 9 | WB KWASH P for R | 353,808,808 | | 0 |
| 10 | Aquaculture Business Development Programme | 12,810,384 | | 0 |
| 11 | Aggregated Industrial Parks Programme | 250,000,000 | | 0 |
| 12 | KDSP-II | 37,500,000 | | 0 |
| 13 | KUSP - UIG Grant | 35,000,000 | | 0 |
| 14 | Road Maintenance Levy | 161,810,687 | | 0 |
| S/No | Revenue | Annual Budget Allocation (in Kshs) | Actual Receipts (in Kshs.) | Actual Receipts as Percentage of Annual Allocation (%) |
| 15 | Kenya Agribusiness Development Programme (KABDP) | 11,918,919 | | 0 |
| Sub-Total | | 1,497,684,585 | 0 | 0 |
| C | Other Sources of Revenue | | | |
| 1 | Ordinary Own Source Revenue | 285,000,000 | 40,936,180 | 14 |

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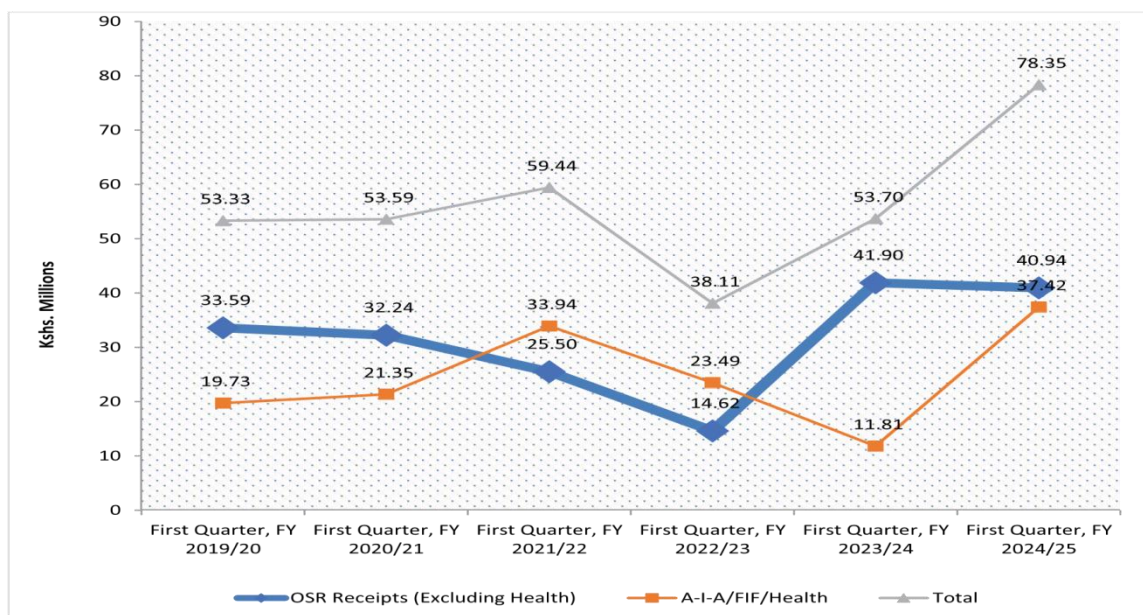
| | | | | |
|--------------------|--|----------------------|-------------|-----------|
| 2 | Balance b/f from FY2023/24 | 0 | 457,698,745 | 0 |
| 3 | Facility Improvement Fund (FIF)/A-in-A | 165,000,000 | 37,417,771 | 23 |
| 4 | Other Revenues | 0 | 0 | 0 |
| Sub Total | | 450,000,000 | 536,052,696 | 41 |
| Grand Total | | 6,482,165,317 | 908,202,656 | 14 |

Source: Tharaka Nithi County Treasury

The county does not have governing legislation for operating ordinary A-I-A and FIF.

1 shows the trend in own-source revenue collection from the First Quarter of FY 2018/19 to the First Quarter of FY 2024/25.

Figure 1. Trend in Own-Source Revenue Collection from the First Quarter of FY 2018/19 to the First Quarter of FY 2024/25



Source: Tharaka Nithi County Treasury

During the first quarter of FY 2024/25, the County generated a total of Kshs.78.35 million from its sources of revenue, including AIA and FIF. This amount was an increase of 45.9 per cent

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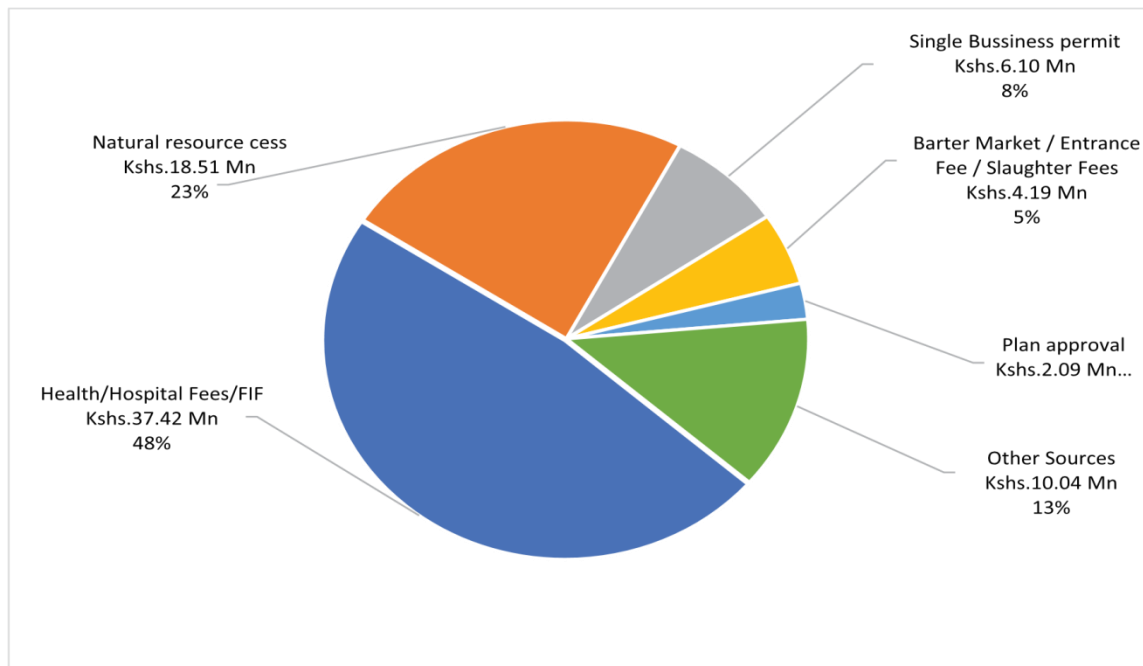
compared to Kshs.53.70 million realized in a similar period in FY 2023/24. It was 17.4 per cent of the annual target and 10.8 per cent of the equitable revenue share disbursed. The increase in OSR can be attributed to the continued sealing of areas of revenue leaks. The following table shows own source revenue by stream.

Table 3: Own source Revenues for the first 3 months of FY 24/25 per revenue stream

| REVENUE STREAM | AMOUNT IN KSH, Q1 |
|---|----------------------|
| SBP | 6,669,000.00 |
| LIVESTOCK SALES | 90,831.00 |
| BMT | 4,193,734.00 |
| NATURAL RESOURCE CESS | 18,000,671.00 |
| PARKING | 1,280,854.00 |
| BUS PARK | 1,802,205.00 |
| HOUSE RENT/STALL | 1,079,583.00 |
| ADVERTISEMENT | 816,556.00 |
| PLAN APPROVAL | 2,089,415.00 |
| LIQOUR | 697,002.00 |
| VETINARY SERVICES | 1,811,025.00 |
| ADMINISTRATIVE FEE | 64,661.00 |
| PLOT RENT | 937,719.00 |
| PROPERTY FEE (SEARCH/TRANSFERS/SUBDIVISION & REPPING) | 537,302.00 |
| AGRICULTURAL CESS | 11,000.00 |
| MISLENEOUS FEE | 319,000.00 |
| ORDINARY REVENUE TOTAL | 40,400,558.00 |
| HOSPITAL FEES | 37,477,776.00 |
| PUBLIC HEALTH FEE | 773,217.00 |
| GRAND TOTAL | 78,651,551.00 |

The revenue streams that contributed the highest OSR receipts are shown in Figure 2.

Figure 2: Top Streams of Own Source Revenue in the First Quarter FY 2024/25



Source: Tharaka Nithi County Treasury

The highest revenue stream, Kshs.37.42 million, was from the hospital’s Facility Improvement Financing, which contributed 48 per cent of the total OSR receipts during the reporting period.

2.1 Borrowing by the County

The county government did not borrow during the quarter.

2.2 Exchequer Issues

The Controller of Budget approved withdrawals of Kshs.410.37 million from the CRF account during the reporting period, which comprised Kshs.26.95 million (6.6 per cent) for development programmes and Kshs.383.42 million (93.4 per cent) for recurrent programmes in the first quarter of FY 2024/25. Analysis of the recurrent exchequers released in the first three months of FY 2024/25 indicates that Kshs. 264.86 million was released towards employee compensation and

Kshs.90.41 million for operations and maintenance expenditure. As of 30 September 2024, the county government's cash balance in the CRF account was Kshs.397.30 million.

3.0 County Expenditure Review

The County spent Kshs.382.22 million on development and recurrent programmes in the reporting period. The expenditure represented 93 per cent of the total funds released by the CoB and comprised Kshs. 26.95 million and Kshs. 355.27 million on development and recurrent programmes, respectively. Expenditure on development programmes represented an absorption rate of 1 per cent, while recurrent expenditure represented 9 per cent of the annual recurrent expenditure budget.

3.1 Settlement of Pending Bills

The County reported pending bills amounting to Kshs.748.14 million as of 30 June 2024, comprising pending payments by the County Executive of Kshs.611.53 million and Kshs 136.61 million for the County Assembly.

The County Executive's pending bills consist of Kshs.393.02 million for recurrent expenditures and Kshs.218.50 million for development expenditures. In the reporting period, the County Executive settled pending bills amounting to Kshs.293.79 million, which consisted of Kshs. 266.84 million for recurrent expenditures and Kshs.26.95 million for development programmes, while the County Assembly settled pending bills worth Kshs.38.98 million. Therefore, the outstanding bills were Kshs.415.37 million as of 30 September 2024.

3.2 Expenditure by Economic Classification

During the first quarter of FY 2024/25, the County Executive spent Kshs.225.89 million on employee compensation, Kshs.90.41 million on operations and maintenance, and Kshs.26.95

million on development activities. Similarly, the County Assembly spent Kshs.38.98 million on employee compensation, Kshs.0 on operations and maintenance, and Kshs.0 on development activities, as shown in Table 2.

Table 3: Summary of Budget and Expenditure by Economic Classification

| Expenditure Classification | Budget (Kshs.) | | Expenditure (Kshs.) | | Absorption (%) | |
|------------------------------------|----------------------|--------------------|---------------------|-------------------|------------------|-----------------|
| | County Executive | County Assembly | County Executive | County Assembly | County Executive | County Assembly |
| Total Recurrent Expenditure | 3,534,387,103 | 564,292,000 | 316,292,882 | 38,976,965 | 8.9 | 6.9 |
| Compensation to Employees | 2,294,496,131 | 267,807,616 | 225,886,875 | 38,976,965 | 9.8 | 14.6 |
| Operations and Maintenance | 1,239,890,972 | 296,484,384 | 90,406,007 | - | 7.3 | 0.0 |
| Development Expenditure | 2,383,486,214 | 55,712,325 | 26,953,005 | - | 1.1 | 0.0 |
| Total | 5,917,873,317 | 620,004,325 | 343,245,888 | 38,976,965 | 5.8 | 6.3 |

Source: Tharaka Nithi County Treasury

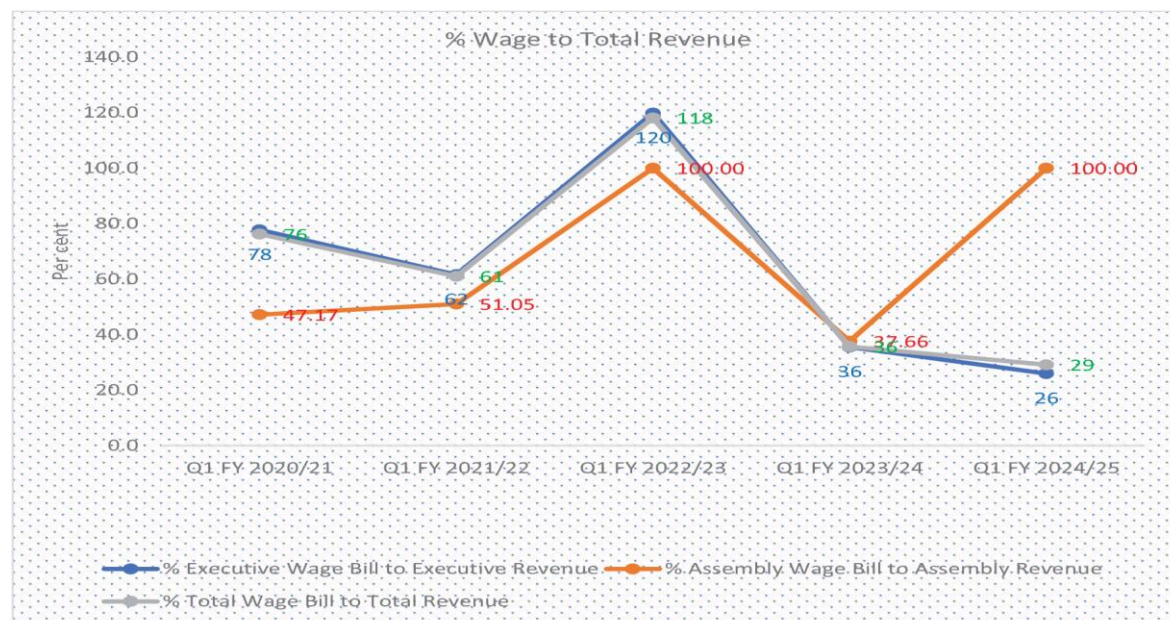
3.3 Expenditure on Employees' Compensation

In the first quarter of FY 2024/25, expenditure on employee compensation was Kshs.264.86 million, or 29 per cent of the available revenue of Kshs.908.20 million. This expenditure represented a decrease from Kshs.511.37 million reported in a similar period in FY 2023/24. The wage bill included Kshs.157.58 million paid to the health sector employees, translating to 60 per cent of the total wage bill.

The significant drop in compensation for employees (from 511.57 to 264.86 million) is because, at the end of Quarter 1 in FY 2023/24, the County had received three disbursements of equitable share, while in Quarter 1 of 2024/25, only two had been received.

Figure 3 shows the trend of personnel expenditures as a percentage of total revenue from the first quarter of FY 2020/21 to the first quarter of FY 2024/25.

Figure 3: Percentage of Wage Bill to Total Revenue from the First Quarter of FY 2020/21 to the First Quarter of FY 2024/25



Source: Tharaka Nithi County Treasury

Further analysis indicates that PE costs amounting to Kshs.247.32 million were processed through the Integrated Personnel and Payroll Database (IPPD) system while Kshs.17.54 million was processed through manual payrolls. The manual payrolls accounted for 6.6 per cent of the total PE cost.

The County Assembly spent Kshs.2.73 million on committee sitting allowances for the 24 MCAs against the annual budget allocation of Kshs.31.2 million. The average monthly sitting allowance was Kshs. 37,983.63 per MCA. The County Assembly had 19 House committees.

3.4 County Emergency Fund and County-Established Funds

Section 116 of the PFM Act 2012 allows County Governments to establish other public funds with approval from the County Executive Committee and the County Assembly. The County allocated Kshs.88.52 million to county-established funds in FY 2024/25, or 1.37 per cent of the County's

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overall budget. Further, the County allocated Kshs.10 million to the Emergency Fund (0.2 per cent of the total budget) in line with Section 110 of the PFM Act, 2012.

Table 3. summarizes each established Fund budget allocation and performance during the reporting period.

Table 4: Performance of County Established Funds in the First Quarter of FY 2024/25

| S/No. | Name of the Fund | Approved Budget Allocation in FY 2024/25 (Kshs.) | Exchequer Issues in First Quarter of FY 2024/25(Kshs.) | Actual Expenditure in First Quarter of FY 2024/25 (Kshs.) | Cumulative disbursements to the Fund (Kshs) | Submission of Annual Financial Statements (Yes/No.) |
|---|---|--|--|---|---|---|
| County Executive Established Funds | | | | | | |
| | Emergency Fund | 10,000,000 | - | - | - | Yes |
| | Bursary Fund | 30,000,000 | - | - | - | Yes |
| | Executive Staff Mortgage and Car Loan Scheme Fund | 30,000,000 | - | - | - | Yes |
| | Youth Empowerment Fund | - | - | - | - | Yes |
| County Assembly Established Funds | | | | | | |
| | Car and Mortgage Fund | 18,515,081 | | | | No |
| | Total | 88,515,081 | | | | |

Source: *Tharaka Nithi County Treasury*

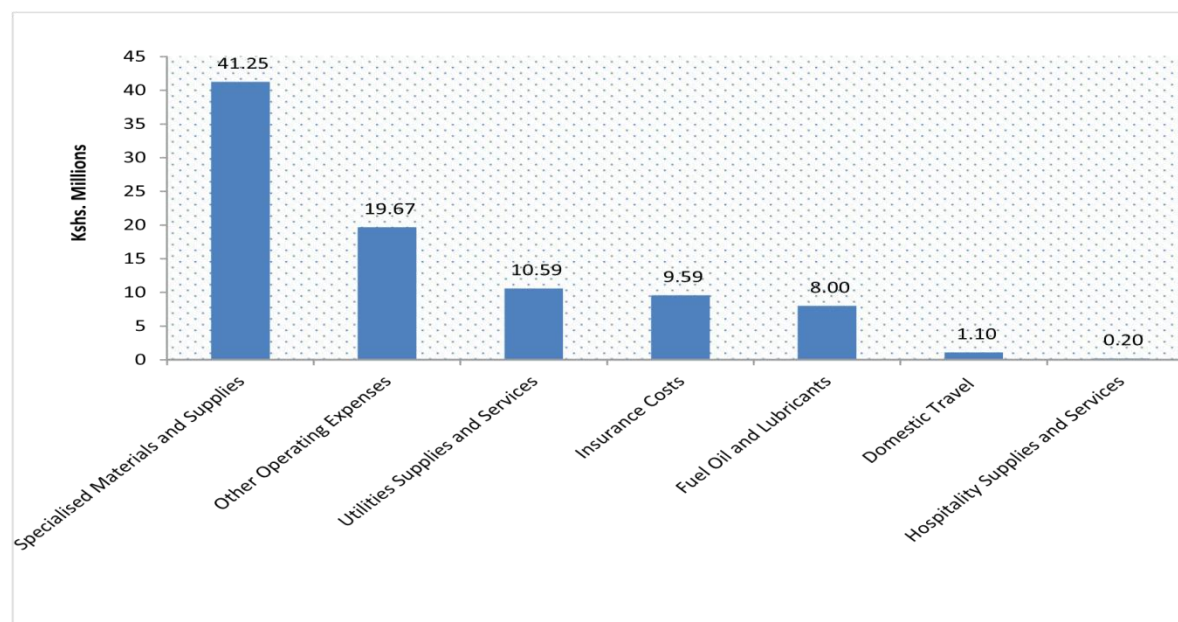
During the reporting period, the CoB received quarterly financial reports from the fund administrators of the four funds run by the County Executive. However, the CoB did not receive quarterly financial reports for the one fund the County Assembly ran. Failure to prepare a quarterly financial report violates Section 168 of the PFM Act, 2012. The administration costs of the funds whose reports were submitted were within the 3 per cent limit of the Fund budget set in Regulation 197(1)(d) of the Public Finance Management (County Governments) Regulations, 2015.

The County government uses commercial bank accounts to operate the above-established Funds contrary to Regulations 82(1)(b) of the PFM (County Governments) Regulations, 2015, which requires that County Government bank accounts must be opened and maintained at the Central Bank of Kenya.

3.5 Expenditure on Operations and Maintenance

summarizes the Operations and Maintenance expenditure by major categories

Figure 4: Tharaka Nithi County, Operations and Maintenance Expenditure by Major Categories



Source: *Tharaka Nithi County Treasury*

Expenditure on domestic travel amounted to Kshs.1.10 million and comprised Kshs.0 million spent by the County Assembly and Kshs.1.10 million by the County Executive. Expenditure on foreign travel amounted to Kshs.0 million and comprised Kshs.0 million by the County Assembly and Kshs.0 million by the County Executive. Note: Both County Assembly and the County Executive did not spend any money on foreign travel

The operations and maintenance costs include an expenditure of Kshs.16.17 million on contracted guards and cleaning services and Kshs.3.50 million on Legal fees/Dues, arbitration and compensation payments expenditure legal fees.

3.6 Facility Improvement Financing

During the period under review, the County reported collecting Kshs.37.42 million as FIF, which was 22.7 per cent of the annual target of Kshs.165 million. The collected amount was retained and utilized at the source per the Facility Improvement Financing Act of 2023. The County has, however, not developed regulations to operationalize the FIF Act of 2023.

The health facilities did not provide a report on the utilization of the FIF during the reporting period, contrary to Section 18 (e) of the FIF Act, 2023.

The data on expenditures by the health facilities were not available because, apparently, the FIF is budgeted for centrally rather than at the facility level.

3.7 Development Expenditure

In the First Quarter of FY 2024/25, the County reported spending Kshs.26.95 million on development programmes, representing a decrease of 82.2 per cent compared to a similar period in FY 2023/24, when the County spent Kshs.151.55 million. Table 4 summarizes development projects with the highest expenditure in the reporting period.

Table 5: Tharaka Nithi County, List of Development Projects with the Highest Expenditure

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| No. | Sector | Project Name | Project Location | Contract sum (Kshs.) | Budget Allocation (Kshs.) | Amount paid to date (Kshs) | Implementation status (%) |
|-----|--------------------------------|---|------------------|----------------------|---------------------------|----------------------------|---------------------------|
| 1 | Roads and Transport | Access Roads -Maintenance and Improvement | Countywide | | 100,000,000 | 19,772,005 | |
| 2 | Environment and Water Services | Gatonto gravity dam | Igambangombe | 24,045,439 | 24,045,439 | 7,181,000 | 40 |
| | Total | | | 24,045,439 | 124,045,439 | 26,953,005 | |

Source: Tharaka Nithi County Treasury

4.0 Budget Performance by Department

Table 5 summarizes the approved budget allocation, expenditure and absorption rate by departments in the first three months of FY 2024/25.

Table 6: Tharaka Nithi County, Budget Allocation and Absorption Rate by Department

| Department | Budget Allocation (Kshs. Million) | | Exchequer Issues (Kshs. Million) | | Expenditure (Kshs. Million) | | Expenditure to Exchequer Issues (%) | | Absorption rate (%) | |
|--------------------------------------|-----------------------------------|-------|----------------------------------|-----|-----------------------------|-----|-------------------------------------|-----|---------------------|-----|
| | Rec | Dev | Rec | Dev | Rec | Dev | Rec | Dev | Rec | Dev |
| County Assembly | 564.29 | 55.71 | 38.98 | - | 38.98 | - | 100 | - | 7 | - |
| Office of Governor & Deputy Governor | 103.04 | - | 7.25 | - | 7.29 | - | 101 | - | 7 | - |

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| | | | | | | | | | | |
|---|----------|--------|--------|-------|--------|-------|-----|-----|----|---|
| Roads, Infrastructure, Public Works & Urban Dev | 218.49 | 698.76 | 20.14 | 19.54 | 18.08 | 19.54 | 90 | 100 | 8 | 3 |
| Medical Services | 1,580.58 | 149 | 180.05 | - | 157.58 | - | 88 | - | 10 | - |
| Agriculture, Livestock, Veterinary Services, and Coop Dev | 198.13 | 380.4 | 14.85 | - | 14.8 | - | 100 | - | 8 | - |
| Public Admin, Intergovernmental Coordination and Devolution Affairs | 157.75 | 10 | 9.97 | - | 9.9 | - | 99 | - | 6 | - |
| Education & Vocational Training | 234.62 | 30 | 17.3 | 2.53 | 17 | 2.53 | 98 | 100 | 7 | 8 |
| Finance and Econ Planning | 216.73 | - | 23.28 | - | 23.19 | - | 100 | - | 11 | - |
| Environment, Mining and Natural Resources | 33.67 | 146 | 12.48 | - | 11.4 | - | 91 | - | 34 | - |
| Water Services and Irrigation | 61.4 | 416.81 | 4.12 | 4.89 | 4 | 4.89 | 97 | 100 | 7 | 1 |
| CPSB | 34.13 | - | 1.44 | - | 1 | - | 70 | - | 3 | - |
| Public Health and Sanitation | 315.78 | 80 | 23.54 | - | 22.96 | - | 98 | - | 7 | - |
| Youth and Sports | 36.89 | 70 | 2.11 | - | 2 | - | 95 | - | 5 | - |
| Culture and Tourism | 31.2 | 5 | 8.52 | - | 8.5 | - | 100 | - | 27 | - |
| Revenue and Resource Mobilization | 116.33 | 7 | 9.83 | - | 9.8 | - | 100 | - | 8 | - |

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| | | | | | | | | | | |
|--|----------|----------|--------|-------|--------|-------|----|-----|---|---|
| Lands, Physical Planning and Housing | 51.97 | 50 | 4.12 | - | 4 | - | 97 | - | 8 | - |
| Fisheries & Ecosystem Dev | 21 | 14.81 | 1.04 | - | 1 | - | 96 | - | 5 | - |
| Gender, Children and Social Services | 28.6 | 10 | 1.55 | - | 1 | - | 65 | - | 4 | - |
| Trade, Investment Promotion, Energy and Industry | 52.83 | 260 | 2.84 | - | 2.8 | - | 99 | - | 5 | - |
| Office of the County Sec & County Attorney | 41.23 | - | - | - | - | - | - | - | - | - |
| Grand Total | 4,098.68 | 2,383.49 | 383.42 | 26.95 | 355.27 | 26.95 | 93 | 100 | 9 | 1 |

Source: Tharaka Nithi County Treasury

Analysis of expenditure by departments shows that the Department of Education and Vocational Training recorded the highest absorption rate of development budget at 8.4 per cent, followed by the Department of Roads, Infrastructure, Public Works & Urban Development at 2.8 per cent. The Department of Environment, Mining and Natural Resources had the highest percentage of recurrent expenditure to budget at 33.9 per cent, while the County Public Service Board had the lowest at 2.9 per cent.

The allocations for recurrent expenditure for the Assembly and the Executive are within the ceilings in CARA, 2024. There are marginal over 100% expenditures in relation to exchequer release in the office of the Governor & Deputy and at the County Assembly. The governor's office explains that not all unspent monies in the various accounts are returned to the CRF. For the assembly, it is caused by the assembly's arrangements with the local commercial banks for payments of salaries where the actual payments by the banks may not match the requests coin for coin.

4.1 Budget Execution by Programmes and Sub-Programmes

Table 6 summarizes the budget execution by programmes and sub-programmes in the First Quarter of FY 2024/25.

Table 7: Tharaka Nithi County, Budget Execution by Programmes and Sub-Programmes

| Department – Programs – Sub Programs | Approved Estimates FY 2024/25 | | Actual Expenditure as of 30 September 2024 | | Absorption Rate (%) | |
|---|-------------------------------|-----|--|-----|---------------------|----------|
| | Rec | Dev | Rec | Dev | | |
| 3611-Office of Governor and Deputy Governor | | | | | | |
| P: County Government Advisory Services | 54,100,800 | | 3,626,000 | | 6.7 | 0 |
| 0701043610 SP-Public Sector Advisory Services (Legal & Economic) | 43,400,800 | | 3,626,000 | | 8.35 | 0 |
| 0702033610 SP-Communication and Strategy | 10,700,000 | | - | | 0 | 0 |
| P: County Leadership and Coordination of MDAs | 4,930,000 | | 72,340 | | 1.47 | 0 |
| 0701033610 SP: Coordination of CMAs (Office of County Secretary) | 4,930,000 | | 72,340 | | 1.47 | 0 |
| P: General Administration, Planning and Support Services | 85,244,900 | | 3,590,100 | | 4.21 | 0 |
| 0706043610 SP: Management of County Affairs (Office of Governor) | 61,324,900 | | 3,590,100 | | 5.85 | 0 |
| 0706053610 SP: Coordination and Supervisory Services (Deputy Governor's Office) | 23,920,000 | | - | | 0 | 0 |
| Sub - Total | 144,275,700 | | 7,288,440 | | 5.05 | 0 |
| 3612-Roads, Infrastructure, Public Works & Urban Development | | | | | | |

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| | | | | | | |
|---|----------------------|--------------------|--------------------|-------------------|--------------|-------------|
| P: General Administration Planning and Support Services | 33,900,400 | | 6,486,500 | | 19.13 | 0 |
| 0201013610 SP: General Administration Services | 33,900,400 | | 6,486,500 | | 19.13 | 0 |
| P: Kathwana Municipality Development Programme | 14,000,000 | | - | | 0 | 0 |
| 0109013610 SP: Kathwana Urban Area Support | 14,000,000 | | - | | 0 | 0 |
| P: Public Works and Housing Services | 4,435,000 | 78,000,000 | - | - | 0 | 0 |
| 0108013610 SP: Public Works Services | 4,435,000 | 78,000,000 | - | - | 0 | 0 |
| P: Roads Transport | 88,650,000 | 431,810,687 | 11,589,795 | 19,535,532 | 13.07 | 4.52 |
| 0202013610 SP: Rural Roads Improvement and Maintenance Services | 88,650,000 | 431,810,687 | 11,589,795 | 19,535,532 | 13.07 | 4.52 |
| P: Urban Development and Administration | 77,500,000 | 188,945,347 | - | - | 0 | 0 |
| 0710013610 SP: Urban Administrative Services | 77,500,000 | 188,945,347 | - | - | 0 | 0 |
| Sub - Total | 218,485,400 | 698,756,034 | 18,076,295 | 19,535,532 | 8.27 | 2.8 |
| 3613-Medical Services | | | | | | |
| P: Curative and Rehabilitative Services | 136,339,528 | | 29,709,480 | | 21.79 | 0 |
| 0401073610 SP: Medical Supplies | 136,339,528 | | 29,709,480 | | 21.79 | 0 |
| P: General Administration Planning and Support Services | 1,406,299,066 | 114,000,000 | 127,868,665 | - | 9.09 | 0 |
| 0404013610 SP: General Administration Services | 93,700,000 | 114,000,000 | 20,601,224 | - | 21.99 | 0 |
| 0404033610 SP: Human resource management | 1,178,199,066 | | 94,341,526 | | 8.01 | 0 |
| 0706043610-Policy, Planning, Financing and Budgeting | 134,400,000 | | 12,925,915 | | 9.62 | 0 |
| P-ICT Infrastructure Development | 37,945,600 | 35,000,000 | - | - | 0 | 0 |

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|--|----------------------|--------------------|--------------------|---|--------------|----------|
| Sp-0706043610-ICT Infrastructure Dev | 37,945,600 | 35,000,000 | - | - | 0 | 0 |
| Sub - Total | 1,580,584,194 | 149,000,000 | 157,578,145 | - | 9.97 | 0 |
| 3615-Agriculture, Livestock, Veterinary Services, & Cooperative Development | | | | | | |
| P: Cooperative Development and Management | 3,493,683 | | - | | 0 | 0 |
| 0304013610 SP: Cooperative Development | 3,493,683 | | - | | 0 | 0 |
| P: Crop Development and Management | 15,729,545 | 156,515,152 | - | - | 0 | 0 |
| 0105013610 SP: Crops Development, Agribusiness and Market Development | 15,729,545 | 156,515,152 | - | - | 0 | 0 |
| P: General Administration Planning and Support Services | 107,919,212 | 205,883,511 | 14,800,000 | - | 13.71 | 0 |
| 0101013610 SP: Administration, Policy, Strategy and Management of Agriculture | 107,919,212 | 205,883,511 | 14,800,000 | - | 13.71 | 0 |
| P: Livestock and Fisheries Resource Management and Development | 70,983,455 | 18,000,000 | - | - | 0 | 0 |
| 0106013610 SP: Livestock Policy Development and Capacity Building | 61,571,455 | 5,000,000 | - | - | 0 | 0 |
| 0106023610 SP: Veterinary Services and Disease Prevention | 9,412,000 | 13,000,000 | - | - | 0 | 0 |
| Sub - Total | 198,125,895 | 380,398,663 | 14,800,000 | - | 7.47 | 0 |
| 3616 Public Administration and Devolution Affairs | | | | | | |
| P: General Administration, Planning and Support Services | 157,754,300 | 10,000,000 | 9,900,000 | - | 6.28 | 0 |
| 0706013610 SP: General Administration and Support Services | 105,914,300 | 10,000,000 | 9,900,000 | - | 9.35 | 0 |
| 0706023610 SP: Sub-County Administration and Field Services | 6,900,000 | | - | | 0 | 0 |
| 0706103610 SP: Human Resource Management | 44,940,000 | | - | | 0 | 0 |
| Sub - Total | 157,754,300 | 10,000,000 | 9,900,000 | - | 6.28 | 0 |

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|---|--------------------|-------------------|-------------------|------------------|--------------|-------------|
| 3617 Education, Gender, Culture and Social Services | | | | | | |
| Education and Youth Training | 80,701,700 | 30,000,000 | - | 2,525,980 | 0 | 8.42 |
| 0504013610 SP: Promotion of Basic Education (ECDE) | 53,266,065 | 20,000,000 | - | 2,525,980 | 0 | 12.6 |
| 0504023610 SP: Youth Training and Capacity Building | 27,435,635 | 10,000,000 | - | - | 0 | 0 |
| P: General Administration Planning and Support Services | 153,921,723 | | 17,000,000 | | 11.04 | 0 |
| 0501013610 SP: Administration Planning and Support Services | 153,921,723 | | 17,000,000 | | 11.04 | 0 |
| Sub - Total | 234,623,423 | 30,000,000 | 17,000,000 | 2,525,980 | 7.25 | 8.42 |
| 3619 Finance and Economic Planning | | | | | | |
| P: Economic Policy and County Planning | 14,280,000 | | 89,600 | | 0.63 | 0 |
| 0703023610 SP: Monitoring and Evaluation Services | 4,550,000 | | - | | 0 | 0 |
| 0703043610 SP: Economic Development, Planning and Coordination Services | 4,230,000 | | 89,600 | | 2.12 | 0 |
| 0703053610 SP: County Statistics Services | 5,500,000 | | - | | 0 | 0 |
| P: Financial Management Services | 28,500,000 | | 4,000,000 | | 14.04 | 0 |
| 0704033610 SP: Supply Chain Management Services | 14,350,000 | | 4,000,000 | | 27.87 | 0 |
| 0704063610 SP: Budget Formulation and Coordination | 4,650,000 | | - | | 0 | 0 |
| 0704053610 SP: Audit Services | 4,550,000 | | - | | 0 | 0 |
| 0704083610 SP: Accounting Services | 4,950,000 | | - | | 0 | 0 |
| 0706013610 SP: General Administration and Support Services | 173,949,900 | | 19,101,353 | | 10.98 | 0 |
| 0706103610 SP: Human Resource Management Services | 173,949,900 | | 19,101,353 | | 10.98 | 0 |
| Sub - Total | 216,729,900 | | 23,190,953 | | 10.7 | 0 |

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|---|--------------------|--------------------|-------------------|------------------|--------------|-------------|
| 3620 Environment, Mining and Natural Resources | | | | | | |
| P: Environment and Natural Resources Management | 33,668,000 | 146,000,000 | 11,400,200 | - | 33.86 | 0 |
| 1001013610 SP: Environment and Natural Resource | 33,668,000 | 146,000,000 | 11,400,200 | - | 33.86 | 0 |
| Sub - Total | 33,668,000 | 146,000,000 | 11,400,200 | - | 33.86 | 0 |
| 3622 Water Services and Irrigation | | | | | | |
| P-Environment and Natural Resources Management | | 43,000,000 | | 4,891,493 | 0 | 11.4 |
| Sp-Water Services | | 43,000,000 | | 4,891,493 | 0 | 11.4 |
| P: Water Supply Services | 61,404,323 | 373,808,808 | 4,000,000 | - | 6.51 | 0 |
| 1002013610 SP: Domestic Water Services | 46,454,323 | | 4,000,000 | | 8.61 | 0 |
| 1002023610 SP: Water Storage Services | 4,033,000 | 373,808,808 | - | - | 0 | 0 |
| 1002033610 SP: Irrigation and Drainage Services | 10,917,000 | | - | | 0 | 0 |
| Sub – Total | 61,404,323 | 416,808,808 | 4,000,000 | 4,891,493 | 6.51 | 1.17 |
| 3623 County Public Service Board | | | | | | |
| P: General Administration, Planning and Support Services | 34,133,400 | | 1,000,000 | | 2.93 | 0 |
| 0706013610 SP: General Administration and Support Services | 27,543,400 | | 1,000,000 | | 3.63 | 0 |
| 0706103610 SP: Human Resource Management Services | 6,590,000 | | - | | 0 | 0 |
| Sub - Total | 34,133,400 | | 1,000,000 | | 2.93 | 0 |
| 3625 Public Health and Sanitation | | | | | | |
| P: Preventive and Promotive Health Services | 315,782,688 | 80,000,000 | 22,958,849 | - | 7.27 | 0 |
| 0402013610 SP: Health Promotion and Disease Control | 243,576,400 | 80,000,000 | 22,958,849 | - | 9.43 | 0 |
| Reproductive Maternal and Child Health Services | 3,500,000 | | - | | 0 | 0 |

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|---|--------------------|-------------------|-------------------|---|--------------|----------|
| 0402033610 SP: Environmental Health services | 68,706,288 | | - | | 0 | 0 |
| Sub - Total | 315,782,688 | 80,000,000 | 22,958,849 | - | 7.27 | 0 |
| 3628-Youth & Sports | | | | | | |
| P: Sports Development and Promotion | 36,888,800 | 70,000,000 | 2,000,000 | - | 5.42 | 0 |
| 0505013610 SP: County Football League and Clubs Development | 4,030,000 | | - | | 0 | 0 |
| 0505023610 SP: Athletics Championships and Other Games | 2,448,000 | | - | | 0 | 0 |
| 0505033610 SP: Talent Search and Promotion | 30,410,800 | 70,000,000 | 2,000,000 | - | 6.58 | 0 |
| Sub - Total | 36,888,800 | 70,000,000 | 2,000,000 | - | 5.42 | 0 |
| Culture & Tourism | | | | | | |
| P: Culture, Arts and Social Services | 28,125,000 | 5,000,000 | 8,500,000 | - | 30.22 | 0 |
| 0506013610 SP: Culture and Arts Promotion | 28,125,000 | 5,000,000 | 8,500,000 | - | 30.22 | 0 |
| P: Tourism Development | 3,075,000 | | - | | 0 | 0 |
| 0302013610 SP: Tourism Promotion and Infrastructure Development | 1,073,280 | | - | | 0 | 0 |
| 0302033610 SP: Miss Tourism Tharaka Nithi | 2,001,720 | | - | | 0 | 0 |
| Sub - Total | 31,200,000 | 5,000,000 | 8,500,000 | - | 27.24 | 0 |
| 3630 Revenue and Resource Mobilization | | | | | | |
| P: Financial Management Services | 13,759,500 | | - | | 0 | 0 |
| 0704073610 SP: Resource Mobilization and | 13,759,500 | | - | | 0 | 0 |
| P: Resource Mobilization | 102,574,700 | 7,000,000 | 9,800,000 | - | 9.55 | 0 |
| 0712013610 SP: Revenue Administration | 102,574,700 | 7,000,000 | 9,800,000 | - | 9.55 | 0 |
| Sub - Total | 116,334,200 | 7,000,000 | 9,800,000 | - | 8.42 | 0 |
| 3631 Lands, Physical Planning | | | | | | |
| P: Land Policy and Planning | 51,965,000 | 50,000,000 | 4,000,000 | - | 7.7 | 0 |

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|--|--------------------|--------------------|-------------------|---|-------------|----------|
| 0102013610 SP: Physical Planning Services | 44,793,000 | 50,000,000 | 4,000,000 | - | 8.93 | 0 |
| 0102033610 SP: Land administration & management | 7,172,000 | | - | | 0 | 0 |
| Sub - Total | 51,965,000 | 50,000,000 | 4,000,000 | - | 7.7 | 0 |
| 3632 Fisheries And Ecosystem Development | | | | | | |
| P: Livestock and Fisheries Resource Management and Development | 21,000,000 | 14,810,384 | 1,000,000 | - | 4.76 | 0 |
| 0106033610 SP: Fisheries Development and Promotion | 21,000,000 | 14,810,384 | 1,000,000 | - | 4.76 | 0 |
| Sub - Total | 21,000,000 | 14,810,384 | 1,000,000 | - | 4.76 | 0 |
| 3633 Gender, Children and Social Services | | | | | | |
| P: Gender and Youth Empowerment | 28,600,000 | 10,000,000 | 1,000,000 | - | 3.5 | 0 |
| 0503023610 SP: Gender, Youth and Women Empowerment | 28,600,000 | 10,000,000 | 1,000,000 | - | 3.5 | 0 |
| Sub - Total | 28,600,000 | 10,000,000 | 1,000,000 | - | 3.5 | 0 |
| 3634 Trade, Investment Promotion, Energy and Industry | | | | | | |
| P: Energy Resource Development & Management | 37,101,880 | 10,000,000 | 2,800,000 | - | 7.55 | 0 |
| 0204013610 SP: Energy Resource Development & Management | 37,101,880 | 10,000,000 | 2,800,000 | - | 7.55 | 0 |
| P: Industrial Development and Investment | 15,730,000 | 250,000,000 | - | - | 0 | 0 |
| 0305033610 SP: Industrial Development | 6,230,000 | 250,000,000 | - | - | 0 | 0 |
| 0305043610 SP: Consumer Protection & Fair-Trade Practices | 9,500,000 | | - | | 0 | 0 |
| Sub - Total | 52,831,880 | 260,000,000 | 2,800,000 | - | 5.3 | 0 |
| 3621 County Assembly | | | | | | |
| P-General Admin, Planning & Support Services | 294,947,308 | 55,712,325 | 21,257,157 | - | 7 | 0 |

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|--|----------------------|----------------------|--------------------|-------------------|-------------|-------------|
| Office of the Clerk | 294,947,308 | 55,712,325 | 21,257,157 | - | 7 | 0 |
| County Legislation Services | 269,344,692 | 0 | 17,719,808 | - | 6.58 | 0 |
| County Legislation Services | 197,859,773 | 0 | 17,719,808 | - | 8.96 | 0 |
| Coordination Services (Office of the Speaker) | 15,600,000 | 0 | | | | |
| 0708033610-Procedure and Oversight Services (Committees) | 55,884,919 | | - | | 0 | 0 |
| Sub - Total | 564,292,000 | 55,712,325 | 38,976,965 | - | 6.91 | 0 |
| Grand Total | 4,098,679,103 | 2,383,486,214 | 355,269,847 | 26,953,005 | 8.67 | 1.13 |

Source: Tharaka Nithi County Treasury

Sub-programmes with the highest levels of implementation based on absorption rates were: Environment and Natural Resource management in the Department of Environment, Mining & Natural Resources at 33.9%, Culture and Arts promotion in the Department of Culture and Tourism at 32.2 per cent, Supply Chain Management Services in the Department of Financial Management Services at 27.9% per cent of budget allocation.

5.0 Observations and Recommendations

; The County has successfully met and slightly exceeded its own-source revenue target, demonstrating effective revenue collection efforts. In the 2023/24 financial year, the County set a revenue target of Kshs. 450 million and achieved Kshs. 452 million, marking a full realization of its projections. The County's cautious approach in maintaining the Kshs. 450 million target for 2024/25 ensures that budgetary commitments are fully funded, and service delivery remains consistent.

6.0 Recommendations

1. The County Treasury will continue enhancing its reporting processes to ensure compliance with financial timelines while maintaining the quality and accuracy of reports.

2. Moving forward, the County will periodically review revenue projections to ensure they align with economic trends while maintaining financial stability. Additionally, efforts will continue to expand revenue sources, ensuring sustainable growth without placing an undue burden on residents.
3. The County will continue implementing cost-saving strategies and efficiency-enhancing measures to ensure that every shilling is utilized optimally for the benefit of its residents.